Caution: Forms printed from within Adobe Acrobat products may not meet IRS or state taxing agency specifications. When using Acrobat 5.x products, uncheck the "Shrink oversized pages to paper size" and uncheck the "Expand small pages to paper size" options, in the Adobe "Print" dialog. When using Acrobat 6.x and later products versions, select "None" in the "Page Scaling" selection box in the Adobe "Print" dialog.

CLIENT'S COPY

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

December 31, 2011

Boys' and Girls' Clubs of the Emerald Coast, Inc. 923 Denton Blvd Fort Walton Beach, FL 32547
Warren Averett, LLC 36474C Emerald Coast Pkwy., Suite 3301 Destin, FL 32541
Not applicable
Not applicable
Not applicable
Not applicable
This return has qualified for electronic filing. After you have reviewed the return for completeness and accuracy, please sign Form 8879-EO and contact our office to confirm that this return can be filed electronically. Do not mail a paper copy of the return to the IRS.

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation) ▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No. 1545-0047 Open to Public Inspection

ΑI	or the	2011 calendar year, or tax year beginning	and	ending	_	
В	Check if applicable	C Name of organization BOYS ' AND GIRLS ' CLUBS			D Employer identific	cation number
Г	Addres	S OF THE EMPERATE COACT TO	NC.			
F	Name change		59-1	267050		
F	Initial return	Number and street (or P.0. box if mail is not delive	Room/suite			
Ē	Termin ated Ameno	923 DENTON BLVD	100 10 011 001 4001 000)	Troomy oute	850-	862-1616
누	return	City or town, state or country, and ZIP + 4	20545		G Gross receipts \$	3,966,557.
	tion pendin	FORT WADTON BEACH, FD	32547		H(a) Is this a group re	
		F Name and address of principal officer: JESS.		2054	for affiliates?	Yes X No
		923 DENTON BLVD, FORT WA			H(b) Are all affiliates inc	
			(insert no.) 4947(a)(1)	or 527	1 110, anaon a	list. (see instructions)
		e: WWW.BGCEC.COM			H(c) Group exemptio	
			ciation Other	L Year	of formation: 1967 N	$f 1$ State of legal domicile: ${f FL}$
Pa		Summary				
ø	1	Briefly describe the organization's mission or most sign	gnificant activities: $TO I$	NSPIRE	AND EMPOWE	R ALL YOUNG
au		PEOPLE AND THEIR FAMILIES,				
Activities & Governance	1	Check this box 🕨 📖 if the organization disconti				
Š		Number of voting members of the governing body (P				12
∞ ∞		Number of independent voting members of the gove				12
es		Total number of individuals employed in calendar yea				141
Ĭ		Total number of volunteers (estimate if necessary) \dots				100
Act	7 a	Total unrelated business revenue from Part VIII, colur	mn (C), line 12			0.
_	b	Net unrelated business taxable income from Form 99	00-T, line 34		7b	0.
					Prior Year	Current Year
ø	8	Contributions and grants (Part VIII, line 1h)			1,651,409.	3,199,779.
Revenue	9	Program service revenue (Part VIII, line 2g)			348,040.	577,407.
ě	10	Investment income (Part VIII, column (A), lines 3, 4, a	nd 7d)		560,772.	-19,593.
ш	11 (Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9	c, 10c, and 11e)		21,257.	189,364.
	12	Total revenue - add lines 8 through 11 (must equal Pa	art VIII, column (A), line 12)		2,581,478.	3,946,957.
	13	Grants and similar amounts paid (Part IX, column (A),	lines 1-3)		0.	0.
	14	Benefits paid to or for members (Part IX, column (A),	line 4)		0.	0.
S	15	Salaries, other compensation, employee benefits (Pa	rt IX, column (A), lines 5-10)		1,481,066.	1,659,437.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line	e 11e)		0.	0.
ж Б	b ·	Total fundraising expenses (Part IX, column (D), line 2	₂₅₎ ► 196,9	46.		
Ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 1	1f-24e)		1,245,710.	
		Total expenses. Add lines 13-17 (must equal Part IX,			2,726,776.	3,044,358.
	19	Revenue less expenses. Subtract line 18 from line 12			-145,298.	902,599.
Net Assets or Fund Balances		·		Ве	ginning of Current Year	End of Year
sets	20	Total assets (Part X, line 16)			14,924,634.	8,853,827.
ASS	21	Total liabilities (Part X, line 26)			7,197,310.	211,785.
Figure	22	Net assets or fund balances. Subtract line 21 from lin	ne 20		7,727,324.	8,642,042.
Pá	art II	Signature Block				
Und	er pena	lties of perjury, I declare that I have examined this return, inc	cluding accompanying schedule	s and statem	ents, and to the best of m	y knowledge and belief, it is
true	, correc	t, and complete. Declaration of preparer (other than officer)	is based on all information of w	hich preparer	has any knowledge.	
Sig	n	Signature of officer			Date	
Her	·e	JESSICA JAROSZ, CEO				
		Type or print name and title				
		Print/Type preparer's name P	reparer's signature		Date Check	PTIN
Pai	d	LORI K. KELLEY, CPA			if self-employe	P00111278
Pre	parer	Firm's name WARREN AVERETT, L	LC		Firm's EIN	45-4084437
Use	Only	Firm's address 36474C EMERALD CO		TE 330	1	
		DESTIN, FL 32541	-			50-837-0398
Ma	v the IF	RS discuss this return with the preparer shown above	e? (see instructions)			X Yes No

Pa	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	BOYS AND GIRLS CLUBS OF THE EMERALD COAST, INC. IS A NOT-FOR-PROFIT
	CORPORATION ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA AS OF
	JUNE 13, 1967, FOR THE PURPOSE OF PROMOTING THE HEALTH, SOCIAL,
	EDUCATIONAL, VOCATIONAL, AND CHARACTER DEVELOPMENT OF CHILDREN AGES 6
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to
	others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 2,334,693 • including grants of \$) (Revenue \$ 710,615 •)
	RECREATION SERVICES FOR APPROXIMATELY 2,000 BOYS AND GIRLS
	
4b	(Code:) (Expenses \$
	·
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
	, , , , , , , , , , , , , , , , , , ,
	·
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ including grants of \$) (Revenue \$)
4e	
	E 000 (2014)

Form 990 (2011) OF THE EMERA Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	_		v
_	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		Х
6	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		-22
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	0		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	•		
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide			
	credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		Х	
L	Part VI	11a		
D	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	110		
Ŭ	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			v
4-	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals	15		
.5	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"		\ \ _{\\\\\}	
	complete Schedule G, Part III	19	Х	v
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Form 990 (2011) OF THE EMERALD COA
Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			.,
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	l		
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):	00	Х	
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		12
C	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	23		
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32	X	
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			,,
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity?	24	х	
25.	If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34 35a	Α.	Х
ooa b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of	33a		
D	section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		Х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36	Х	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?		77	
	Note. All Form 990 filers are required to complete Schedule O	38	X	

Form 990 (2011) OF THE EMERALD COAST, INC. Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V									
				Yes	No					
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 15								
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b 0								
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	eportable gaming								
	(gambling) winnings to prize winners?		1c	Х						
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,									
	filed for the calendar year ending with or within the year covered by this return	2a 141			1					
b	b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?									
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)									
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a		Х					
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O		3b							
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a	authority over, a								
	financial account in a foreign country (such as a bank account, securities account, or other financial account	account)?	4a		Х					
b	If "Yes," enter the name of the foreign country: ►									
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial A	Accounts.								
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		Х					
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa	ction?	5b		Х					
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5с							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	e organization solicit			1					
	any contributions that were not tax deductible?		6a		X					
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	ions or gifts			1					
	were not tax deductible?		6b		<u> </u>					
7	Organizations that may receive deductible contributions under section 170(c).									
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser		7a	X						
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		7b	X	<u> </u>					
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	as required								
	to file Form 8282?		7c		X					
d	, , , , , , , , , , , , , , , , , , , ,	7d								
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit c		7e		—					
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr		7f		<u> </u>					
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo	•	7g		-					
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, airplanes		7h							
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Di									
•	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at	any time during the year?	8							
9	Sponsoring organizations maintaining donor advised funds.									
	Did the organization make any taxable distributions under section 4966?		9a							
	Did the organization make a distribution to a donor, donor advisor, or related person?		9b							
10	Section 501(c)(7) organizations. Enter:	100								
	Initiation fees and capital contributions included on Part VIII, line 12	10a 10b								
о 11	Section 501(c)(12) organizations. Enter:	ION								
	Gross income from members or shareholders	11a								
	Gross income from other sources (Do not net amounts due or paid to other sources against	110								
	amounts due or received from them.)	11b								
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		12a							
	b If "Yes," enter the amount of tax-exempt interest received or accrued during the year									
13										
	a Is the organization licensed to issue qualified health plans in more than one state?									
_	Note. See the instructions for additional information the organization must report on Schedule O.									
b Enter the amount of reserves the organization is required to maintain by the states in which the										
-	organization is licensed to issue qualified health plans	13b								
С	Enter the amount of reserves on hand	13c								
	Did the consolication and its property of the following the control of the contro		14a		Х					
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule		14b							

59-1267050

Page 6

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Х Check if Schedule O contains a response to any question in this Part VI Section A. Governing Body and Management Yes No 12 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 12 **b** Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision Х 3 of officers, directors, or trustees, or key employees to a management company or other person? X 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or Х more members of the governing body? b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X a The governing body? 8a X Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the Х organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No X 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, X and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. Х **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Х 12c Did the organization have a written whistleblower policy? X 13 13 Х 14 Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent 15

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed	NONE
---	------

If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).

persons, comparability data, and contemporaneous substantiation of the deliberation and decision?

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

The organization's CEO, Executive Director, or top management official

Other officers or key employees of the organization

taxable entity during the year?

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's

X Own website X Another's website X Upon request

exempt status with respect to such arrangements?

- Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ►

 JESSICA JAROSZ 850-622-0602

 October 1980 PERSON PER

Х

X

Х

15a

15b

16b

Form 990 (2011)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)			_ ((C)			(D)	(E)	(F)	
Name and Title	Average	(do	Position (do not check more than one box, unless person is both an officer and a director/trustee)			re than one		Reportable	Reportable	Estimated	
	hours per week							compensation from	compensation from related	amount of other	
	(describe	or director						the	organizations	compensation	
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization	
	organizations	trustee	al trus),ee	mper		(** 27 1000 141100)		and related	
	in Schedule	Individual	Institutional trustee	Je.	Key employee	Highest compensated employee	Former			organizations	
74.	O)	ib	Inst	Officer	Key	High	Бол				
(1) BRIAN HOOPER	10.00	x						0.	0.	0	
DIRECTOR (2) WENDY THOMAS	10.00	^						0.	0.	0	
DIRECTOR	10.00	x						0.	0.	0	
(3) MIKE MORRIS	10.00	1						0.	0.	0	
DIRECTOR	10.00	x						0.	0.	0	
(4) JERRY MAGHON		 								-	
DIRECTOR	10.00	x						0.	0.	0	
(5) JASON CATALANO											
DIRECTOR	10.00	X						0.	0.	0	
(6) TOM PATTON											
DIRECTOR	10.00	Х						0.	0.	0	
(7) BRUCE CRAUL											
DIRECTOR	10.00	Х						0.	0.	0	
(8) JESSICA JAROSZ										_	
CEO	50.00			Х				26,091.	0.	0	
(9) CORY GODWIN	10.00								0	0	
CHAIR	10.00	_		Х				0.	0.	0	
(10) BERTRAN LITTLE	10.00			х				0.	0.	0	
CHAIR-ELECT (11) BONNIE MORGAN	10.00	<u> </u>		^				0.	0.	U	
SECRETARY	10.00			Х				0.	0.	0	
(12) TODD WILKINSON	10.00							0.	0.	0	
TREASURER	10.00			Х				0.	0.	0	
(13) DON ABRAMS											
VICE-CHAIR	10.00			х				0.	0.	0	
(14) FRANK WALKER											
VICE-CHAIR	10.00			Х				0.	0.	0	
		_									
	l	<u> </u>					I			- 000 (aa)	

59-1267050

Part VII Section A. Officers, Directors, Tre		mplo	oyee			High	est			_		
(A) Name and title	(B) Average hours per	Position (do not check more than one box, unless person is both an						(D) Reportable compensation	(E) Reportable compensation		(F) stimate mount o	
	week (describe hours for related organizations in Schedule O)	tee or director	er an lustitutional trustee	Officer b p	Key employee	Highest compensated highest compensated employee	Ĺ	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	or	other npensatifrom the ganization dependent of the ganization of t	e on ed
			=	٥	×	⊥ e						
						Ļ		26,091.	0			0
1b Sub-total c Total from continuation sheets to Part V								20,091.	0			0
d Total (add lines 1b and 1c)						>		26,091.	0	•		0
 Total number of individuals (including but recompensation from the organization 	not limited to th	ose	liste	ed al	bove	e) wł	no r	eceived more than \$100	0,000 of reportable		Yes	No
3 Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s								highest compensated e		3	163	X
4 For any individual listed on line 1a, is the sa and related organizations greater than \$15	0,000? If "Yes,	le co	omp <i>mpl</i> e	ensa ete S	atior Sche	n and edule	d otl e <i>J 1</i>	her compensation from for such individual	the organization	4		х
 Did any person listed on line 1a receive or rendered to the organization? If "Yes," con Section B. Independent Contractors 	•				-			_		5		Х
Complete this table for your five highest co										nsation	from	
the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) Name and business address NONE Description of services											C) ensatior	— 1
Total number of independent contractors (\$100,000 of compensation from the organ	-	ot li	mite	d to		se li	stec	d above) who received n	nore than			
wroo,ooo or compensation from the organ	2411011									Form	990 (2	011

Pa	rt VII	Statement of Rever	nue					
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
Contributions, Gifts, Grants and Other Similar Amounts	b c d e f	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contributions, gifts, grantsimilar amounts not included above Noncash contributions included in lines Total. Add lines 1a-1f	1b	94,116. 235,573. 418,866. 451,224.	3,199,779.			
	2 a b c	DD06D114 EEE6		Business Code 713990	577,407.	577,407.		
Program Service Revenue	d e f	All other program service reve	nue		577,407.			
Other Revenue	3 4 5	Investment income (including other similar amounts) Income from investment of tax Royalties	dividends, intere	est, and oroceeds	7.			7.
	b	Gross rents	(i) Real 3,913.	(ii) Personal				
	d 7 a		(i) Securities		3,913.	3,913.		
	d	Gain or (loss) Net gain or (loss) Gross income from fundraising	g events (not	-19,600.		-19,600.		
		including \$ 94,1 contributions reported on line Part IV, line 18 Less: direct expenses	1c). See a					
	9 a	Net income or (loss) from func Gross income from gaming ac Part IV, line 19 Less: direct expenses	tivities. See		0.			
	10 a b	Net income or (loss) from gam Gross sales of inventory, less and allowances Less: cost of goods sold Net income or (loss) from sale	returns a		36,556.			36,556.
•		Miscellaneous Revenu CANCELLATION OF	e DEBT I	Business Code 900099	148,895.	148,895.		
		Total. Add lines 11a-11d Total revenue. See instructions.			148,895. 3,946,957.	710,615.	0.	36,563.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Check if Schedule O contains a response to any question in this F Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. 1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 2 Grants and other assistance to individuals in the United States. See Part IV, line 22 3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 6 Compensation not included above, to disqualified persons (as defined under section 4958(c)(3)(B) 7 Other salaries and wages 8 Pension plan accruals and contributions (include section 4010) and section 403(b) employer contributions) 9 Other employee benefits 10 Payroll taxes 11 Fees for services (non-employees): a Management b Legal 4 Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees Other Other Other 3 Office expenses 11 Information technology 12 Advertising and promotion 12 Advertising and promotion 13 Office expenses 14 Information technology 15 Royalties Conferences, conventions, and meetings 16 Coccupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings 10 Conferences, conventions, and meetings 10 Insurance 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 40 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line ade amount exceeds 10% of line 25e, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE b REPAIRS AND MAINTENANCE	Part IX (B) Program service expenses	(C) Management and general expenses	(D) Fundraising
Total expenses Total expenses	Program service	Management and	
organizations in the United States. See Part IV, line 21 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions) Payroll taxes 11, 165. Payroll taxes 110, 477. Fees for services (non-employees): a Management b Legal c Accounting d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees Other Other Advertising and promotion Office expenses 10, 243. Travel Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings Interest Conferences, conventions, and meetings Insurance Other expenses. Itemize expenses not covered above, (List miscellaneous expenses in line 24e, If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULIUM EXPENSE 214, 872.		J	expenses
2 Grants and other assistance to individuals in the United States. See Part IV, line 22 3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(8) 7 Other salaries and wages 8 Pension plan accruals and contributions (include section 401(k) and section 402(b) employer contributions) 9 Other employee benefits 11, 165. 10 Payroll taxes 11 Fees for services (non-employees): a Management b Legal c Accounting d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other 2 Advertising and promotion 10, 243. 13 Office expenses 14 Information technology 15 Royalties 10 Occupancy 11, 123, 307. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 10 Interest 11 Payments to affiliates 20 Depreciation, depletion, and amortization 252, 897. 21 Insurance 22 Other expenses. Itemize expenses not covered above, (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 214, 872.			
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3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 6 Compensation not included above, to disqualified persons (as defined under section 4958(r)(1)) and persons described in section 4958(r)(3)(B) 7 Other salaries and wages 8 Pension plan accruals and contributions (include section 401(k)) and section 403(b) employer contributions) 9 Other employee benefits 10 Payroll taxes 11 Fees for services (non-employees): a Management b Legal c Accounting d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other Advertising and promotion 10 , 243. 13 Office expenses 11 Information technology 15 Royalties 16 Occupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials C Conferences, conventions, and meetings 10 Interest 11 Payments to affiliates 12 Depreciation, depletion, and amortization 13 Insurance 14 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses son Schedule 0.) a CURRICULUM EXPENSE 21 214,872.			
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4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 7 Other salaries and wages 8 Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions) 9 Other employee benefits 10 Payroll taxes 11 Fees for services (non-employees): a Management b Legal c Accounting d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other 12 Advertising and promotion 13 Office expenses 14 Information technology 15 Royalties 16 Occupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 21 214,872.			
5 Compensation of current officers, directors, trustees, and key employees 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 7 Other salaries and wages 8 Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions) 9 Other employee benefits 10 Payroll taxes 11 Fees for services (non-employees): a Management b Legal 41,553. c Accounting d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other 12 Advertising and promotion 13 Office expenses 14 Information technology 15 Royalties 16 Occupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 252,897. 21 Insurance 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 21 214,872.			
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Section 401(k) and section 403(b) employer contributions) 9 Other employee benefits 94 , 315 . 10 Payroll taxes 110 , 477 . 11 Fees for services (non-employees): a Management	1,097,045.	259,826.	86,609.
11 Fees for services (non-employees): a Management b Legal			
11 Fees for services (non-employees): a Management b Legal	8,485.	2,010.	670. 5,659.
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a Management b Legal 41,553. c Accounting 106,285. d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other 6,000. 12 Advertising and promotion 10,243. 13 Office expenses 72,028. 14 Information technology 15 Royalties 16 Occupancy 123,307. 17 Travel 46,502. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 169,278. 20 Interest 169,278. 21 Payments to affiliates 25, column (A) amount, list line 24e expenses on Schedule 0. a CURRICULUM EXPENSE 214,872.	83,962.	19,886.	6,629.
b Legal 41,553. c Accounting 106,285. d Lobbying Professional fundraising services. See Part IV, line 17 f Investment management fees g Other 6,000. 12 Advertising and promotion 10,243. 13 Office expenses 72,028. 14 Information technology 15 Royalties 16 Occupancy 123,307. 17 Travel 46,502. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 169,278. 20 Interest 169,278. 21 Payments to affiliates 25 Depreciation, depletion, and amortization 252,897. 23 Insurance 151,227. 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 214,872.			
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d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other 12 Advertising and promotion 13 Office expenses 14 Information technology 15 Royalties 16 Occupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 10 Interest 11 Payments to affiliates 12 Depreciation, depletion, and amortization 13 Insurance 14 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 20 Other (A) 0000. 20 Other (A) 0000. 21 Other (A) 0000. 22 Other (A) 0000. 23 Other (A) 0000. 24 Other (A) 0000. 25 Other (A) 0000. 26 Other (A) 0000. 27 Other (A) 0000. 28 Other (A) 0000. 29 Other (A) 0000. 20 Other (A) 0000. 20 Other (A) 0000. 21 Other (A) 0000. 21 Other (A) 0000. 22 Other (A) 0000. 23 Other (A) 0000. 24 Other (A) 0000. 25 Other (A) 0000. 26 Other (A) 0000. 27 Other (A) 0000. 28 Other (A) 0000. 29 Other (A) 0000. 20 Other (A) 0000. 20 Other (A) 0000. 20 Other (A) 0000. 21 Other (A) 0000. 22 Other (A) 0000. 23 Other (A) 0000. 24 Other (A) 0000. 24 Other (A) 0000. 25 Other (A) 0000. 26 Other (A) 0000. 27 Other (A) 0000. 28 Other (A) 0000. 29 Other (A) 0000. 20 Other (A) 0000. 20 Other (A) 0000. 20 Other (A) 0000. 20 Other (A) 0000. 21 Other (A) 0000. 21 Other (A) 0000. 22 Other (A) 0000. 23 Other (A) 0000. 24 Other (A) 0000. 25 Other (A) 0000. 26 Other (A) 0000. 27 Other (A) 0000. 28 Other (A) 0000. 29 Other (A) 0000. 20 Other (A) 0000. 20 Other (A) 0000. 20 Other (A) 0000. 20 Other (A) 0000. 21 Other (A) 0000. 21 Other (A) 0000. 21 Other (A) 0000. 22 Other (A) 0000. 23 Other (A) 0000. 24 Other (A) 0000. 25 Other (A) 0000. 26 Other (A) 0000. 27 Other (A) 0000. 20 Other (A) 0000. 20 Other (A) 0000. 20 Other (A) 0000. 20 Other (A) 0000. 21 Other (A) 0000. 21 Other (A) 0000. 22 Other (A) 0000. 23 Other (A) 00	31,581.	7,481.	2,491.
e Professional fundraising services. See Part IV, line 17 f Investment management fees g Other 6,000. 12 Advertising and promotion 10,243. 13 Office expenses 72,028. 14 Information technology 15 Royalties 16 Occupancy 123,307. 17 Travel 46,502. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 30,501. 10 Interest 169,278. 21 Payments to affiliates 25 Depreciation, depletion, and amortization 252,897. 23 Insurance 151,227. 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 214,872.	80,779.	19,134.	6,372
f Investment management fees g Other 12 Advertising and promotion 13 Office expenses 14 Information technology 15 Royalties 16 Occupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 10 Interest 11 Payments to affiliates 12 Payments to affiliates 12 Depreciation, depletion, and amortization 18 Insurance 19 Conferences, conventions and meetings 10 Interest 11 Payments to affiliates 12 Depreciation, depletion, and amortization 11 Insurance 12 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) 21 CURRICULUM EXPENSE 21 214,872.			
g Other 12 Advertising and promotion 13 Office expenses 14 Information technology 15 Royalties 16 Occupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 21 Office expenses 22 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 21 24 , 872.			
Advertising and promotion 10,243. 13 Office expenses 14 Information technology 15 Royalties 16 Occupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 21 O28. 72,028. 72,028. 72,028.			
13 Office expenses 72,028. 14 Information technology 15 Royalties 16 Occupancy 123,307. 17 Travel 46,502. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 30,501. 20 Interest 169,278. 21 Payments to affiliates 22 Depreciation, depletion, and amortization 252,897. 23 Insurance 151,227. 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 214,872.	4,560.	1,080.	360.
Information technology Royalties 16 Occupancy 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) 2 CURRICULUM EXPENSE 2 123,307. 2 124,502.	7,784.	1,844.	615.
15 Royalties 16 Occupancy 123,307. 17 Travel 46,502. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 30,501. 20 Interest 169,278. 21 Payments to affiliates 22 Depreciation, depletion, and amortization 252,897. 23 Insurance 151,227. 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) 26 CURRICULUM EXPENSE 214,872.	54,741.	12,965.	4,322.
123,307. 17 Travel 46,502. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 30,501. 20 Interest 169,278. 21 Payments to affiliates 22 Depreciation, depletion, and amortization 252,897. 23 Insurance 151,227. 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 214,872.			
Travel 46,502. 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 30,501. 20 Interest 169,278. 21 Payments to affiliates 22 Depreciation, depletion, and amortization 252,897. 23 Insurance 151,227. 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 214,872.			
Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings Interest Payments to affiliates Depreciation, depletion, and amortization Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) CURRICULUM EXPENSE 23	93,714.	22,195.	7,398.
for any federal, state, or local public officials Conferences, conventions, and meetings Interest Payments to affiliates Depreciation, depletion, and amortization Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) CURRICULUM EXPENSE 20, 501. 169, 278. 252, 897. 151, 227.	35,342.	8,370.	2,790.
Conferences, conventions, and meetings Interest Payments to affiliates Depreciation, depletion, and amortization Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) CURRICULUM EXPENSE 30,501. 169,278. 252,897. 151,227.			
20 Interest 169,278. 21 Payments to affiliates 22 Depreciation, depletion, and amortization 252,897. 23 Insurance 151,227. 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 214,872.			
Payments to affiliates Depreciation, depletion, and amortization Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) CURRICULUM EXPENSE 252,897. 151,227.	23,181.	5,490.	1,830.
Depreciation, depletion, and amortization Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 252,897. 151,227.	168,013.	949.	316.
Insurance Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 214,872.	100		
Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 214,872.	192,202.	45,521.	15,174.
above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) a CURRICULUM EXPENSE 214,872.	114,932.	27,221.	9,074.
. DEDATES AND MATNIMENTANCE OF 105	163,303.	38,677.	12,892.
	72,439.	17,240.	5,747.
c FUNDRAISING EXPENSES 26,050.			26,050.
d EQUIPMENT RENTAL 14,791.	11,212.	2,684.	895.
e All other expenses 23,961.	19,740.	3,168.	1,053.
25 Total functional expenses. Add lines 1 through 24e 3,044,358.	2,334,693.	512,719.	196,946.
26 Joint costs. Complete this line only if the organization			
reported in column (B) joint costs from a combined			
educational campaign and fundraising solicitation.			
Check here if following SOP 98-2 (ASC 958-720)			

Form 990 (2011)

Part X | Balance Sheet (A) (B) Beginning of year End of year 165,422. 329,563. 1 Cash - non-interest-bearing 1 6,316. 151,700. 2 Savings and temporary cash investments 2 3 Pledges and grants receivable, net 3 212,626. 166,762. 4 Accounts receivable, net Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II 5 of Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) 6 7 Notes and loans receivable, net 7 Inventories for sale or use 8 8 Prepaid expenses and deferred charges 0. <u>0.</u> 9 9 **10a** Land, buildings, and equipment: cost or other 8,726,759. basis. Complete Part VI of Schedule D ______ 10a 14,536,897. 520,957. 8,205,802. b Less: accumulated depreciation 10b 10c Investments - publicly traded securities 11 11 Investments - other securities. See Part IV, line 11 12 12 Investments - program-related. See Part IV, line 11 13 13 14 14 Intangible assets 3,373. 15 Other assets. See Part IV, line 11 15 14,924,634. 8,853,827. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 187,890. 186,785. Accounts payable and accrued expenses 17 17 18 18 Grants payable 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 Escrow or custodial account liability. Complete Part IV of Schedule D 21 21 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 7,009,420. 25,000. 25 Schedule D 7,197,310. 211,785. 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117, check here

X

and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 7,727,324. 8,490,342. 27 Unrestricted net assets 151,700. Temporarily restricted net assets 28 Permanently restricted net assets 29 Organizations that do not follow SFAS 117, check here

and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equipment fund 31 31 Retained earnings, endowment, accumulated income, or other funds 32 32 7,727,324. 8,642,042. 33 33 Total net assets or fund balances 14,924,634. 8,853,827. Total liabilities and net assets/fund balances 34

Form **990** (2011)

Part XI Reconciliation of Net Assets X Check if Schedule O contains a response to any question in this Part XI 3,946,957. 1 Total revenue (must equal Part VIII, column (A), line 12) 3,044,358. 2 Total expenses (must equal Part IX, column (A), line 25) 2 902,599. 3 Revenue less expenses. Subtract line 2 from line 1 3 7,727,324. Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 4 4 Other changes in net assets or fund balances (explain in Schedule O) 12,119. 5 8,642,042. Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) Part XII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII Yes No Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 2a Х Were the organization's financial statements audited by an independent accountant? X 2b If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit. Х review, or compilation of its financial statements and selection of an independent accountant? 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. d If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: □ Separate basis X Consolidated basis Both consolidated and separate basis 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Х Act and OMB Circular A-133? За

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits.

Form 990 (2011)

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

BOYS' AND GIRLS' CLUBS

OF THE EMERALD COAST, INC.

Employer identification number 59-1267050

Part I	Reason	for Public Char	ity Status (All organiz	ations mu	st comple	te this par	t.) See ins [.]	tructions.				
he orgar	nization is not a	private foundation	because it is: (For lines 1	1 through	11, check	only one b	ox.)					
1 🗀	A church, co	nvention of churches	s, or association of chur	ches desc	ribed in se	ction 170	(b)(1)(A)(i)).				
2	•		'0(b)(1)(A)(ii). (Attach Sc									
з 🗌			tal service organization			170(b)(1)	(A)(iii).					
4	•	•	operated in conjunction					(b)(1)(A)(ii	i). Enter th	e hospital'	's nam	ie.
. —	city, and stat		- p					(-/(-/(-/(-/(-	· , · —····			-,
5	An organizati	on operated for the	benefit of a college or ur	niversity o	wned or o	perated by	a govern	mental uni	t describe	d in		
	section 170	(b)(1)(A)(iv). (Comple	ete Part II.)									
6	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).											
7 X												
	section 170(b)(1)(A)(vi). (Complete Part II.)											
8	A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)											
9			eives: (1) more than 33 1			rom contri	butions. n	nembershi	p fees, and	d aross rec	eipts '	from
-			nctions - subject to certa									
			axable income (less sect									
		509(a)(2). (Complete			,			,e e.ge			,	•
10			perated exclusively to te	st for publ	ic safety 9	See sectio	n 509(a)(4	1\				
11 🗔			perated exclusively for the						v out the n	nurnoses o	of one (or
—	· ·		ations described in section							•		٥,
			organization and comple		•		.). Occ 30 0) COO 11011	ajjoj. Once	in the box	triat	
	a Type I	·	7 *	Typ			earsted		d 🔲	Type III - C)ther	
•			at the organization is not	• •		-	-	r moro die		, ,		n
c	-	· · · · · · · · · · · · · · · · · · ·			•	•	•		-			
			han one or more publicly						3(a)(1) 01 St	3011011309	(a)(∠).	
f			ten determination from t					2 111				
_		rganization, check th										
g			organization accepted ar							i	· ·	
			irectly controls, either al								Yes	No
			upported organization?							11g(i)	\vdash	
			n described in (i) above?								\vdash	
			person described in (i) of							11g(iii)		
h	Provide the f	ollowing information	about the supported org	ganization	(s).							
(!) Name	- f	(") FIN	(iii) Type of	(iv) Is the c	organization	(v) Did you	ı notify the	(vi) Is	the	(!!\ A		
. ,	of supported	(ii) EIN	organization		sted in your			Lorganizatio	on in col.	(vii) Am		1
ury	anization		(described on lines 1-9		document?			(i) organiz U.S	ea in the .?	supp	JUIL	
			above or IRC section (see instructions))	Yes	No	Yes	No	Yes	No			
			(000	100	110	100	110	100	10			

 $\mbox{\sc LHA}$ For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Schedule A (Form 990 or 990-EZ) 2011 OF THE EMERALD COAST, INC.

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	178,582.	771,020.	1098564.	1662366.	3236803.	6947335.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	178,582.	771,020.	1098564.	1662366.	3236803.	6947335.
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						6947335.
	etion B. Total Support						03170000
	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(a) 2011	(f) Total
	Amounts from line 4	178,582.	771,020.	(c) 2009 1098564.	1662366.	(e) 2011 3236803.	(f) Total 6947335.
	Gross income from interest,	17073021	77170201	10303010	10023001	32300031	03173331
0							
	dividends, payments received on						
	securities loans, rents, royalties	605,163.	665,741.	392,328.	560,981.	133,215.	2357428.
_	and income from similar sources	003,103.	003,741.	392,320.	300,301.	133,213.	2337420.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						9304763.
	Total support. Add lines 7 through 10						9304/63.
	Gross receipts from related activities					12	
13	First five years. If the Form 990 is for	•	s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	. \Box
80.	organization, check this box and stop ction C. Computation of Publ	here	roontogo				<u></u>
							74 66
	Public support percentage for 2011 (14	74.66 %
	Public support percentage from 2010					15	58.18 %
16a	33 1/3% support test - 2011. If the	-					
	stop here. The organization qualifies						
b	33 1/3% support test - 2010. If the	-					nis box
	and stop here. The organization qual						▶□
17a	10% -facts-and-circumstances tes	t - 2011. If the org	anization did not c	heck a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the "fac	cts-and-circumstan	ces" test, check th	nis box and stop h	iere. Explain in Pai	t IV how the organ	ization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	d organization		▶□
b	10% -facts-and-circumstances tes	t - 2010. If the org	anization did not c	heck a box on line	e 13, 16a, 16b, or	17a, and line 15 is	10% or
	more, and if the organization meets the	he "facts-and-circu	mstances" test, cl	neck this box and	stop here. Explain	in Part IV how the	-
	organization meets the "facts-and-circ	cumstances" test.	The organization of	qualifies as a publi	cly supported orga	anization	▶∐
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	ınd see instruction	s ▶□
					0-1	dula A /Fauna 202	000 EZ\ 0044

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	olow, prodoc com	proces are my				
_	endar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
	Gifts, grants, contributions, and	(/ =	(-,	(-,	(-/	(-,	(-)
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
(Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.)						
	ction B. Total Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
(Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization'	s first, second, thir	d, fourth, or fifth t	ax year as a sectio	on 501(c)(3) organiz	zation,
	check this box and stop here						>
<u>Se</u>	ction C. Computation of Publ	ic Support Pe	ercentage				
	Public support percentage for 2011 (I					15	%
	Public support percentage from 2010					16	%
	ction D. Computation of Inves					1 1	
	Investment income percentage for 20					17	%
	Investment income percentage from					18	%
19a	a 33 1/3% support tests - 2011. If the	-					
	more than 33 1/3%, check this box a						
k	33 1/3% support tests - 2010. If the	-					
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t	his box and see in	structions	<u></u> ▶□

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service ► Attach to Form 990, Form 990-EZ, or Form 990-PF.

Schedule of Contributors

OMB No. 1545-0047

2011

Name of the organization

BOYS' AND GIRLS' CLUBS

OF THE EMERALD COAST, INC.

Employer identification number

59-1267050

Organization type (check one): Filers of Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. **Special Rules** For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year. contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

religious, charitable, etc., contributions of \$5,000 or more during the year.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization
BOYS' AND GIRLS' CLUBS
OF THE EMERALD COAST, INC.

Employer identification number

59-1267050

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	THE BOYS AND GIRLS CLUB OF THE EMERALD COAST FOUNDATION, INC. 923 DENTON BLVD FORT WALTON BEACH, FL 32547	\$ 2,235,573.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	WAL-MART FOUNDATION 702 SW 8TH STREET BENTONVILLE, AR 72716-0150	\$ 128,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	BOYS AND GIRLS CLUBS OF AMERICA 1275 PEACHTREE STREET NE ATLANTA, GA 30309-3506	\$ 76,168.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2011) Name of organization BOYS' AND GIRLS' CLUBS OF THE EMERALD COAST, INC.

Employer identification number

59-1267050

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if	additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

Schedule B (Form 990, 990-EZ, or 990-PF) (2011) Name of organization

Employer identification number

BOYS' AND GIRLS' CLUBS

\cap E	тиг	EMERALD	COMCT	TNC
OF	TUL	CMEKALD	CUAST,	TINC

Part III	Exclusively religious, charitable, etc., indiv year. Complete columns (a) through (e) and the total of exclusively religious, charitable, etc. Use duplicate copies of Part III if addition	ridual contributions to secting following line entry. For o c., contributions of \$1,000 cal space is needed.	on 501(c)(7), (8) rganizations comp or less for the year	or (10) organizations that total more than \$1,000 for the pleting Part III, enter r. (Enter this information once.)
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	jift	(d) Description of how gift is held
-		(e) Transf	er of gift	
-	Transferee's name, address, al	nd ZIP + 4	R	elationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	jift	(d) Description of how gift is held
- - -	Transferee's name, address, al	(e) Transf nd ZIP + 4		elationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of g		(d) Description of how gift is held
- -		(e) Transf	or of gift	
-	Transferee's name, address, al		_	elationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of g	jift	(d) Description of how gift is held
-		(e) Transf	er of gift	
- - -	Transferee's name, address, a	nd ZIP + 4	R	elationship of transferor to transferee

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

➤ Attach to Form 990. ➤ See separate instructions.

2011
Open to Public Inspection

OMB No. 1545-0047

Name of the organization BOYS' AND GIRLS' CLUBS

OF THE EMERALD COAST, INC.

Employer identification number 59-1267050

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990. Part IV. line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year _____ 1 2 Aggregate contributions to (during year) 3 Aggregate grants from (during year) Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax 3 Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenues included in Form 990, Part VIII, line 1 b Assets included in Form 990, Part X

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OF	THE	EME	RALD	COAST,	INC

Pai	rt III Organizations Maintaining Co	ollections of A	rt, Hist	orical Tr	easures,	or Oth	er Sim	ilar Asse	ts (contir	nued)	
3	Using the organization's acquisition, accessio	n, and other record	ds, check	any of the	following tha	at are a s	significar	nt use of its	collection	items	<u> </u>
	(check all that apply):										
а	Public exhibition	c	ı 🗆 L	oan or exc	hange progra	ams					
b	Scholarly research	e	, 🗌 c	Other							
С	Preservation for future generations										
4	Provide a description of the organization's col	lections and explai	n how the	ey further t	he organizati	ion's exe	empt pur	pose in Pai	t XIV.		
5	During the year, did the organization solicit or	receive donations	of art, his	torical trea	sures, or oth	er simila	ır assets				
	to be sold to raise funds rather than to be mai								Yes		No
Pai	rt IV Escrow and Custodial Arrang	ements. Compl	ete if the	organizatio	n answered	"Yes" to	Form 9	90, Part IV,	line 9, or		
	reported an amount on Form 990, Part	X, line 21.									
1a	Is the organization an agent, trustee, custodia	n or other intermed	diary for c	contribution	ns or other as	ssets no	t include	ed	_		
	on Form 990, Part X?							L	∐ Yes		No
b	If "Yes," explain the arrangement in Part XIV a	nd complete the fo	ollowing ta	able:							
									Amount		
С	Beginning balance						1c				
d	Additions during the year						1d				
е	Distributions during the year						1e				
f	Ending balance						1f				
2a	Did the organization include an amount on Fo	rm 990, Part X, line	21?					L	Yes		No
	If "Yes," explain the arrangement in Part XIV.										
Pai	rt V Endowment Funds. Complete if	the organization ar	swered "	'Yes" to Fo							
		(a) Current year	(b) Pr	ior year	(c) Two yea	rs back	(d) Thre	e years back	(e) Four	years t	oack_
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curre	•	ce (line 1g	g, column (a	a)) held as:						
а	Board designated or quasi-endowment		_%								
b	Permanent endowment	%									
С	Temporarily restricted endowment ▶	%									
	The percentages in lines 2a, 2b, and 2c should	d equal 100%.									
3а	Are there endowment funds not in the posses	sion of the organiz	ation that	t are held a	ind administe	ered for t	the orga	nization	_		
	by:									Yes	No
	(i) unrelated organizations								3a(i)	\rightarrow	
	(ii) related organizations									\rightarrow	
b	If "Yes" to 3a(ii), are the related organizations								. 3b		
4	Describe in Part XIV the intended uses of the										
Pai	rt VI Land, Buildings, and Equipme	i	' ' '								
	Description of property	(a) Cost or c			or other	. ,	ccumula	I	(d) Book	value	;
		basis (investr	ment)		(other)	de	preciation	on			
	Land			6,31	6,693.				6,316	, 69	<u> 13.</u>
	Buildings										
	Leasehold improvements										
d	Equipment			0 11	0 066		F 0 2	0.5.5	1 000		
	Other				0,066.		520,	957.	1,889		
Tota	al. Add lines 1a through 1e. (Column (d) must eq	ual Form 990, Part	X, colum	n (B), line 1	10(c).)			▶	8,205	,80	J2.

Schedule D (Form 990) 2011

Part V	II Investments - Other Securities. Se	e Form 990, Part X, li	ne 12.		
	(a) Description of security or category (including name of security)	(b) Book value	Cos	(c) Method of valua st or end-of-year mar	
(1) Finar	ncial derivatives				
	ely-held equity interests				
(3) Othe	r				
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
<u>(l)</u>					
	l (b) must equal Form 990, Part X, col (B) line 12.)				
Part v	III Investments - Program Related. S	ee Form 990, Part X,	line 13.		
	(a) Description of investment type	(b) Book value	Cos	(c) Method of valua st or end-of-year mar	
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					
Tatal (Ca	I /b) moved a good Ferma 000 Don't V and /D) line 10 \				
	(b) must equal Form 990, Part X, col (B) line 13.)	15			
Total. (Co	Other Assets. See Form 990, Part X, line				(h) Book value
Part IX	Other Assets. See Form 990, Part X, line	15. Description			(b) Book value
Part IX	Other Assets. See Form 990, Part X, line				(b) Book value
(1) (2)	Other Assets. See Form 990, Part X, line				(b) Book value
(1) (2) (3)	Other Assets. See Form 990, Part X, line				(b) Book value
(1) (2) (3) (4)	Other Assets. See Form 990, Part X, line				(b) Book value
(1) (2) (3) (4) (5)	Other Assets. See Form 990, Part X, line				(b) Book value
(1) (2) (3) (4) (5) (6)	Other Assets. See Form 990, Part X, line				(b) Book value
(1) (2) (3) (4) (5) (6) (7)	Other Assets. See Form 990, Part X, line				(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8)	Other Assets. See Form 990, Part X, line				(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9)	Other Assets. See Form 990, Part X, line				(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10)	(Other Assets. See Form 990, Part X, line (a)	Description			(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10)	Other Assets. See Form 990, Part X, line (a)	Description = 15.)			(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X	Other Assets. See Form 990, Part X, line (a)	Description = 15.)	(b) Book value		(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X 1.	Other Assets. See Form 990, Part X, line (a) Olumn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X, (a) Description of liability	Description = 15.)	(b) Book value	•	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X 1. (1) F	Other Assets. See Form 990, Part X, line (a) Olumn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X,	Description = 15.)		•	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X 1. (1) F (2) I	Other Assets. See Form 990, Part X, line (a) Olumn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X, (a) Description of liability federal income taxes	Description = 15.)	(b) Book value 25,000.	>	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X 1. (1) F (2) I (3)	Other Assets. See Form 990, Part X, line (a) Olumn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X, (a) Description of liability federal income taxes	Description = 15.)		•	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X 1. (1) F (2) I (3) (4)	Other Assets. See Form 990, Part X, line (a) Olumn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X, (a) Description of liability federal income taxes	Description = 15.)		•	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X 1. (1) F (2) I (3)	Other Assets. See Form 990, Part X, line (a) Olumn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X, (a) Description of liability federal income taxes	Description = 15.)		>	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X 1. (1) F (2) I (3) (4) (5) (6)	Other Assets. See Form 990, Part X, line (a) Olumn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X, (a) Description of liability federal income taxes	Description = 15.)		•	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X 1. (1) F (2) I (3) (4) (5)	Other Assets. See Form 990, Part X, line (a) Olumn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X, (a) Description of liability federal income taxes	Description = 15.)			(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X 1. (1) F (2) I (3) (4) (5) (6) (7)	Other Assets. See Form 990, Part X, line (a) Olumn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X, (a) Description of liability federal income taxes	Description = 15.)		>	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X 1. (1) F (2) I (3) (4) (5) (6) (7) (8)	Other Assets. See Form 990, Part X, line (a) Olumn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X, (a) Description of liability federal income taxes	Description = 15.)		>	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X 1. (1) F (2) I (3) (4) (5) (6) (7) (8) (9)	Other Assets. See Form 990, Part X, line (a) Olumn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X, (a) Description of liability federal income taxes	Description = 15.)		>	(b) Book value
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (C Part X 1. (1) F (2) I (3) (4) (5) (6) (7) (8) (9) (10) (10) (11)	Other Assets. See Form 990, Part X, line (a) Olumn (b) must equal Form 990, Part X, col (B) line Other Liabilities. See Form 990, Part X, (a) Description of liability federal income taxes	Description e 15.) line 25.	25,000.		

	rt XI Reconciliation of Change in Net Assets from Form 99		inancial Sta	tement	e
1					3,946,957.
2	T				3,044,358.
3	Excess or (deficit) for the year. Subtract line 2 from line 1				902,599.
4	Net unrealized gains (losses) on investments				302,0331
5					
6	Donated services and use of facilities				
7	Investment expenses				12,119.
8	Prior period adjustments Other (Describe in Part XIV.)				12,117
9	Other (Describe in Part XIV.) Total adjustments (net). Add lines 4 through 8				12,119.
10	Excess or (deficit) for the year per audited financial statements. Combine lines				914,718.
	t XII Reconciliation of Revenue per Audited Financial Statements.			Return	
1					3,947,427.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				0,011,111
a		2a			
a b	Donated services and use of facilities		470		
c C	Recoveries of prior year grants Other (Describe in Part XIV.)	1			
d					470.
	Add lines 2a through 2d				3,946,957.
3	Subtract line 2e from line 1			. 3	3,540,557.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1.1			
a	Investment expenses not included on Form 990, Part VIII, line 7b				
b		4b			0
_	Add lines 4a and 4b				0. 3,946,957.
5 D o	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) rt XIII Reconciliation of Expenses per Audited Financial Sta				
					3,044,828.
1	Total expenses and losses per audited financial statements			. 1	3,011,020.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	ا مم ا	470	۱ I	
a	Donated services and use of facilities			<u>'</u>	
b		1 _ 1			
С.	Other losses				
d	,				470.
_	Add lines 2a through 2d			. 2e	3,044,358.
3	Subtract line 2e from line 1			. 3	3,044,330.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 . 1			
а	Investment expenses not included on Form 990, Part VIII, line 7b				
	Other (Describe in Part XIV.)	4b			0
С	Add lines 4a and 4b				0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	3,044,358.
	rt XIV Supplemental Information				
	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; l e 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also				

SCHEDULE G

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Employer identification number Name of the organization AND GIRLS' CLUBS BOYS' OF THE EMERALD COAST, INC. 59-1267050

Part I Fundraising Activities required to complete this par	 Complete if the organization answers t. 	ered "\	es" to	o Form 990, Part IV,	line 17. Form 990-EZ	filers are not
 Indicate whether the organization raise a	e Solicitat f Solicitat g Special or oral agreement with any individual cart VII) or entity in connection with p ividuals or entities (fundraisers) purs	tion of tion of fundra (includerofess	non-g gover aising ding o ional f	overnment grants nment grants events fficers, directors, true fundraising services?	stees or Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have c or con contrib	Did aiser ustody trol of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
- Total			_			
List all states in which the organization or licensing.	on is registered or licensed to solicit		outions	s or has been notified	d it is exempt from re	egistration

BOYS' AND GIRLS' CLUBS

Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000

Schedule G (Form 990 or 990-EZ) 2011 OF THE EMERALD COAST, INC.

59-1267050 Page 2

of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events STEAK & (add col. (a) through BURGER ALL SPORTS col. (c)) (total number) (event type) (event type) Revenue 34,540. 27,994. 31,582. 94,116. 1 Gross receipts 27,994. 34,540. 31,582. 94,116. 2 Less: Charitable contributions 3 Gross income (line 1 minus line 2) 4 Cash prizes 5 Noncash prizes **Direct Expenses** 6 Rent/facility costs Food and beverages 8 Entertainment Other direct expenses 10 Direct expense summary. Add lines 4 through 9 in column (d) 11 Net income summary. Combine line 3, column (d), and line 10. Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add Revenue (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) 36,556. 36,556. 1 Gross revenue 2 Cash prizes Expenses 3 Noncash prizes Direct | 4 Rent/facility costs 5 Other direct expenses _____ Yes Yes 6 Volunteer labor X No No 7 Direct expense summary. Add lines 2 through 5 in column (d) 36,556. 8 Net gaming income summary. Combine line 1, column d, and line 7 **9** Enter the state(s) in which the organization operates gaming activities: X No a Is the organization licensed to operate gaming activities in each of these states? **b** If "No," explain: **10a** Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? **b** If "Yes," explain:

Part II

BOYS' AND GIRLS' CLUBS

		T 7 0 \ 0	
11	Does the organization operate gaming activities with nonmembers?	Y	es 🗓 No
	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed		
	to administer charitable gaming?	Y	es 🗓 No
13	Indicate the percentage of gaming activity operated in:		
	The organization's facility	13a	9
	An outside facility		9
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:	100	
'-	the the hame and address of the person who prepares the organization's gaming/special events books and records.		
	Name		
	Address		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Y	es X No
b	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount		
_	of gaming revenue retained by the third party \blacktriangleright \$		
_	: If "Yes," enter name and address of the third party:		
٠	on Tes, enternance and address of the tillid party.		
	Name ▶		
	Address ▶		
16	Gaming manager information:		
	Name		
	Gaming manager compensation ▶ \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
	s the organization required under state law to make charitable distributions from the gaming proceeds to		
a		□ v	es X No
	retain the state gaming license?	— ''	es <u>121</u> 140
D	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
	organization's own exempt activities during the tax year ▶ \$		
Pa	Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (ii		•
	lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information	n (see ins	structions).
_			

SCHEDULE L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open To Public Inspection

Name of the organization BOYS' AND GIRLS' CLUBS **Employer identification number** OF THE EMERALD COAST, INC. 59-1267050 Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (c) Corrected? (a) Name of disqualified person (b) Description of transaction Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a. (f) Approved (a) Name of interested (b) Loan to or from (c) Original principal (g) Written (d) Balance due (e) In by board or person and purpose the organization? ămount default? agreement? committee? То From Yes Yes No No Yes No Total Grants or Assistance Benefiting Interested Persons. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested person and (c) Amount and type of the organization assistance

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2011

Schedule L (Form 990 or 990-EZ) 2011 OF 1	TE EMEKAI	TD COA	oi, inc	•	39-1207	030	Page 2
Part IV Business Transactions Inv	_						
Complete if the organization answer (a) Name of interested person	(b) Relations		n interested	3b, or 28c. (c) Amount of transaction	(d) Description of transaction	organiz	aring of zation's nues?
						Yes	No
MELISSA NULTY	FORMER	BOARD	OF DIR	83,555.	PROVIDED AC		Х
							-
							
Part V Supplemental Information	I				L	<u> </u>	
Complete this part to provide addit	tional information	for response	es to question	s on Schedule L (see	instructions).		
acu i Dade iu Duainea				NG THEFT	TED DEDGONG		
SCH L, PART IV, BUSINESS	TRANSACT	LIONS 1	TNAOTATI	NG INTEREST	ED PERSONS:		
(A) NAME OF PERSON: MELI	SSA NULTY	7					
(B) RELATIONSHIP BETWEEN	INTEREST	red per	RSON AND	D ORGANIZAT	CION:		
FORMER BOARD OF DIRECTOR	S MEMBER	(TREAS	SURER)				
(C) AMOUNT OF TRANSACTIO	N \$ 83,55	55.					
(D) DESCRIPTION OF TRANS	SACTION: E	PROVIDE	ED ACCO	UNTING SERV	ICES AS		
PRINCIPAL OF BLUEWATER A	CCOUNTING	3 IN 20	011.				
(E) SHARING OF ORGANIZAT	ION REVEN	NUES? =	= NO				

SCHEDULE N (Form 990 or 990-EZ)

Liquidation, Termination, Dissolution, or Significant Disposition of Assets

▶ Complete if the organization answered "Yes" to Form 990, Part IV, lines 31 or 32; or Form 990-EZ, line 36.

► Attach certified copies of any articles of dissolution, resolutions, or plans.

► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 **2011**

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

BOYS' AND GIRLS' CLUBS
OF THE EMERALD COAST, INC.

Employer identification number 59-1267050

Part	Liquidation, Termination, or Disso space is needed.	olution. Complete this	s part if the organization a	answered "Yes" to Form 9	990, Part IV, line 31, or	r Form 990-EZ, line 36. Part I can be du	olicated if a	additional	
1	(a) Description of asset(s) distributed or transaction expenses paid	(b) Date of distribution	(c) Fair market value of asset(s) distributed or amount of transaction expenses	(d) Method of determining FMV for asset(s) distributed or transaction expenses	(e) EIN of recipient	(f) Name and address of recipient	recipi tax-exem	section of ent(s) (if npt) or type entity	
									_
	Did a will a see office of the standard to the							Yes N	<u> </u>
2	Did or will any officer, director, trustee, o	, , ,	•				2a		
a b	Become a director or trustee of a success Become an employee of, or independent	contractor for a suc	cessor or transferee orga	nization?			2a		—
c	Become a direct or indirect owner of a su	accessor or transfere	e organization?				2c		_
	Receive, or become entitled to, compens								_
	If the organization answered "Yes" to an								_

Schedule N (Form 990 or 990-EZ) (2011) OF THE EMERALD COAST, INC.

Part L. Liquidation Termination or Dissolution (continued)

Part	i Liquidation,	Termination, or Dissoi	ution (continued)								
	-		-	- ·	, Part X, column (B), line 1	· ·		•		Yes	No
3	Did the organization	on distribute its assets in	n accordance with its	s governing instrument(s)? If "No," describe in Par	t III			3		
4a	Is the organization	required to notify the a	ttorney general or ot	her appropriate state off	ficial of its intent to dissolv	e, liquidate, or termin	nate?		4a		
b	If "Yes," did the or	rganization provide such	notice?						4b		
5	Did the organization	on discharge or pay all c	of its liabilities in acco	ordance with state laws?					5		
b	Did the organization	on discharge or defease	all of its tax-exempt	bond liabilities during th	e tax year in accordance	with the Internal Rev	enue Code and state law	rs?	6b		
С	If "Yes," to line 6b	, describe in Part III how	the organization de	feased or otherwise sett	led these liabilities. If "No	," explain in Part III.					
Part					nization's Assets.Comple	ete this part if the org	anization answered "Yes	s" to Form 990,	Part IV, lin	e 32, o	r
	Form 990-EZ,	line 36. Part II can be du	uplicated if additiona	l space is needed.							
1	distributed o	on of asset(s) or transaction ses paid	(b) Date of distribution	(c) Fair market value of asset(s) distributed or amount of transaction expenses	determining FMV for	(e) EIN of recipient	(f) Name and address	s of recipient	recip tax-exer	C section pient(s) (if mpt) or ty entity	
					ASSETS WERE		THE BOYS AND GIRLS	CLUB OF THE			
LAND	AND BUILDINGS	IN CRESTVIEW AND			TRANSFERRED AT		923 DENTON BLVD				
FORT	WALTON BEACH,	FL.	11/14/11	7,755,014.	BOOK VALUE.	20-3301329	FORT WALTON BEACH,	FL 32547	501(C)(:	3)	
									<u> </u>		
									<u> </u>		
									<u> </u>		
									<u> </u>		
										Yes	No
	•	cer, director, trustee, or		•							
										igspace	X
b	Become an emplo	yee of, or independent	contractor for, a succ	cessor or transferee orga	anization?				2b	igspace	Х
С	Become a direct of	or indirect owner of a suc	ccessor or transferee	e organization?					2c	igsquare	Х
d	Receive, or becon	ne entitled to, compensa	ation or other similar	payments as a result of	the organization's signification	ant disposition of ass	sets?		2d		X
е	If the organization	answered "Yes" to any	of the questions in t	his line, provide the nam	e of the person involved a	and explain in Part III	. ▶				

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2011
Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

BOYS' AND GIRLS' CLUBS OF THE EMERALD COAST, INC.

Employer identification number 59-1267050

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

ACHIEVE THEIR FULL POTENTIAL TO BE GREAT.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

TO 17. THE CLUB IS PRIMARILY SUPPORTED THROUGH DONOR CONTRIBUTIONS,

GRANTS, AND SPECIAL EVENTS.

FORM 990, PART VI, SECTION A, LINE 2: MELISSA NULTY, FORMER BOARD OF

DIRECTORS MEMBER AND TREASURER PROVIDED ACCOUNTING SERVICES AS PRINCIPAL OF

BLUEWATER ACCOUNTING IN 2011. FEES FOR SERVICES RENDERED WAS \$83,554.64.

FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 IS PROVIDED TO THE EXECUTIVE DIRECTOR AND THE TREASURER OF THE GOVERNING BODY PRIOR TO BEING FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C: A CONFLICT POLICY FORM IS SIGNED

BY ALL PARTIES ANNUALLY. ANY CONFLICTS ARE BROUGHT TO THE BOARD'S

ATTENTION FOR REVIEW.

FORM 990, PART VI, SECTION B, LINE 15: CEO COMPENSATION IS DETERMINED BY
THE EXECUTIVE COMMITTEE OF THE CORPORATE BOARD OF DIRECTORS AND IS BASED ON
A NUMBER OF FACTORS TO INCLUDE NON-PROFIT INDUSTRY COMPENSATION NORMS,
COMPARABLE MARKET AREA COMPENSATION RATES FOR SIMILARY OCCUPIED
INDIVIDUALS, AND BENCHMARK COMPENSATION STATISTICS AS PROVIDED BY BOYS AND
GIRLS CLUBS OF AMERICA FOR SIMILAR SIZED ORGANIZATIONS. SENIOR STAFF

COMPANSATION IS DETERMINED BY THE CEO AND BASED ON SIMILAR FACTORS AS

OF THE EMERALD COAST, INC.	59-1267050
ABOVE.	
FORM 990, PART VI, SECTION C, LINE 19: THE CLUB MAKES THE	DOCUMENTS
AVAILABLE UPON REQUEST AND THE DOCUMENTS CAN EITHER BE SE	NT TO THE
REQUESTING PARTY OR THE REQUESTING PARTY CAN REVIEW THEM	AT THE DENTON
BOULEVARD LOCATION.	
FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:	
PRIOR PERIOD ADJUSTMENTS:	12,119.

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ➤ Attach to Form 990.

See separate instructions.

2011 Open to Public Inspection

OMB No. 1545-0047

BOYS' AND GIRLS' CLUBS Employer identification number Name of the organization 59-1267050 OF THE EMERALD COAST, INC. Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) (a) (b) (c) (d) (e) (f) Name, address, and EIN Primary activity Legal domicile (state or Total income End-of-year assets Direct controlling of disregarded entity entity foreign country) Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt Part II organizations during the tax year.) (a) (b) (c) (d) (e) (f) (g) Section 512(b)(13) Name, address, and EIN Legal domicile (state or **Exempt Code** Public charity Direct controlling Primary activity controlled of related organization section status (if section entity entity? foreign country) 501(c)(3)) Yes No THE BOYS AND GIRLS CLUB OF THE EMERALD COAST FOUNDATION TO SUPPORT THE FOUNDATION INC. - 20-3301329 923 DENTON BOYS AND GIRLS CLUB OF THE BLVD, FORT WALTON BEACH, FL 32547 501(C)(3) X EMERALD COAST, INC. FLORIDA LINE 11A, I

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related

organizations treated as a pa	rtnership during the ta	x year.)		J			, ,						
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(ł	1)	(i)		(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	(related, lexcluded fro	ant income unrelated, om tax under	Share of total income		Dispropate alloc	cations?	Code V-l amount in 20 of Sche	box edule	managin partner	Jownership
		country)		sections	512-514)			Yes	No	K-1 (Form	1065)	Yes N	<u> </u>
Part IV Identification of Related Orgorganizations treated as a co	ganizations Taxable a	s a Corpo g the tax	oration or Trust (Co year.)	mplete if th	ne organizat	ion answered "Yes"	to Form 990, Pa	rt IV, I	ine 34	because it	had or	ne or m	ore related
(a)			(b)		(c)	(d)	(e)		(f)		(g)		(h)
Name, address, and E of related organization			Primary activ	/ity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp or trust)	, S	hare of incon		Share end-of- asse	year	Percentage ownership
								+					+

(a) Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership

Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transaction	s with one or more re	elated organizations listed	in Parts II-IV?			
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity		-		1a		X
	Gift, grant, or capital contribution to related organization(s)				1b		X
С	Gift, grant, or capital contribution from related organization(s)				1c		X
	Loans or loan guarantees to or for related organization(s)				1d		X
	Loans or loan guarantees by related organization(s)				1e		X
f	Sale of assets to related organization(s)				1f		_X_
g	Purchase of assets from related organization(s)				1g		X
h	Exchange of assets with related organization(s)				1h	X	
	Lease of facilities, equipment, or other assets to related organization(s)				1i		X
j	Lease of facilities, equipment, or other assets from related organization(s)				1j		X
k	Performance of services or membership or fundraising solicitations for related orga	anization(s)			1k		X
	Performance of services or membership or fundraising solicitations by related orga				11		X
	Sharing of facilities, equipment, mailing lists, or other assets with related organization				1m		X
	Sharing of paid employees with related organization(s)				1n		X
0	Reimbursement paid to related organization(s) for expenses				10		X
	Reimbursement paid by related organization(s) for expenses				1p		X
q	Other transfer of cash or property to related organization(s)				1q		X
	Other transfer of cash or property from related organization(s)				1r	Х	
2	If the answer to any of the above is "Yes," see the instructions for information on v	vho must complete t	his line, including covered	relationships and transaction thresholds.			
	(a)	(b)	(c)	(d)			
	Name of other organization	Transaction type (a-r)	Amount involved	Method of determining amount involved			
-	THE BOYS AND GIRLS CLUB OF THE EMERALD	-,,,,					
	COAST FOUNDATION, INC.	Q	7,755,014.	EM7			
	THE BOYS AND GIRLS CLUB OF THE EMERALD	V V	7,733,014.	F 11 V			
	COAST FOUNDATION, INC.	R	2,235,573.	EM7			
<u> </u>	CONDITION INC.	10	2,233,313	111			
o)							
3)							
4)							
+)							
5)							
<u>-, </u>							
6)							
-,		L		l			

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(e	all rs sec. c)(3) s.?	(f) Share of total income	(g) Share of end-of-year assets	Dispr tion alloca Yes	n) opor- nate tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gener mana partr Yes	(k) Percenta jing ownersh	age hip
												_
												_

Schedule R (Form 990) 2011

Part VII	Supplemental Information
	Complete this part to provide additional information for responses to questions on Schedule R (see instructions).

Deprec	iation and Amorti	zation De	tail F	ORM 990 PAGE 1	. 0		990
Asset				Description o	f property		
Number	Date placed IRC so		Line No.	Cost or other basis	Basis reduction	Accumulated depreciation/amortization	Current year deduction
	BUILDINGS	00. 01 14.0	1101	Other Busis	reduction	doprocidation/armortization	ucuuciioii
27	CIP - SOUTH	WALTON	ſ			_	
	12 ₃ 31 ₀ 5NC	.000		309,499.			0.
38	CIP - SW BU			107 242			
// 8	123108NC CIP - SOUTH	.000 WAI.TON	 T	127,343.			0.
40	12 ₃ 31 ₀ 9NC	.000		222,727.		T	0.
62	CIP - SOUTH		Ī	,		<u> </u>	
	12,31,10NC	.000		101,692.		530.	0.
	* 990 PAGE	10 TOTA	T B	UILDINGS	2	F 2.0	
	LAND			761,261.	0.	530.	0.
24	LAND - SOUT	H WALTC	N				
	06 ₁ 30 ₁ 05 _L	.000		6,181,178.			0.
37			N C	ONSERVATION EA	SEMENT		
	101308L	.000		135,515.			0.
	* 990 PAGE	TO TOTA	<u> </u>	6,316,693.	0.	0.	0.
	OTHER			0,310,093.	0.	0.	0.
1	CIP - SOUTH		ĺ				
	07 ₁ 20 ₁ 11 _{NC}	.000		941,401.			0.
2	COMPUTER EQ			2 500		2 500	0.
3	11,15,99SL PICNIC TABLE	5.00	μо	2,500.		2,500.	0.
	04,18,00SL	5.00	16	2,557.		2,557.	0.
4	2000 JIMMY	<u> </u>		,		,	
	02 ₁ 23 ₁ 00 SL		21	23,941.		23,941.	0.
5	EXPRESS VAN		10.4	06.064		06.064	
	052201SL 4 PICNIC TA	5.00	Z I	26,264.		26,264.	0.
U	04 ₁ 25 ₁ 02 SL	5.00	16	2,227.		2,227.	0.
7	SEE SAW	<u> </u>				_,,	
	06 ₀ 5 ₀ 2 _{SL}	5.00	16	1,539.		1,539.	0.
8	GENERATOR	4 - 00		505		222	4.0
0	071102SL REFRIGERATO	15.00	μ6	597.		338.	40.
9	07,16,02 SL	15.00	116	950.		538.	63.
10	COMPUTER	<u> </u>		3301		3301	031
	10 ₁ 24 ₁ 02 SL	5.00	16	1,609.		1,609.	0.
11	FURNITURE						
1.0	01 ₀ 1 ₀ 2 SL	5.00	16	2,000.		2,000.	0.
12	ICEMAKER 01,01,02 SL	5.00	16	2,378.		2,378.	0.
13	EQUIPMENT	5.00	<u> </u>	2,370.		2,370•	0.
	05 ₀ 9 ₀ 2 SL	5.00	16	3,269.		3,269.	0.
14	VISION MEMB	ER TRAC	KIN	G COMPUTER SOF	TWARE		
	09 ₀ 1 ₁ 11 _{SL}	5.00	16	9,781.			652.
15	10 GATEWAYS		11 6	6 000		6 000	^
16	070103SL 5 DELLS	5.00	Τ0	6,000.		6,000.	0.
10	07 ₀ 1 ₀ 3 SL	5.00	16	5,000.		5,000.	0.
116261		12.50		Current year section 179	(D) Asset dispos		

Depreci	ation and Amortiz	ation De	tan F	ORM 990 PAGE 1	. 0		990
Asset				Description o	f property		
Number	Date Method IRC sec	Life c. or rate	Line No.	Cost or other basis	Basis reduction	Accumulated depreciation/amortization	Current year deduction
17		TERS	<u> </u>				
	07 ₀ 1 ₀ 3 _{SL}		16	30,000.		30,000.	0.
18	POOL TABLE		<u>' </u>				
	02 ₀ 1 ₀ 3 _{SL}		16	1,050.		1,050.	0.
19	CONFERENCE T						
	05 ₀ 1 ₀ 3SL	5.00	16	332.		332.	0.
20	OVAL TABLE 07,01,03 SL	5.00	16	729.		729.	0.
21	RENATE DESK/		<u> </u>	, 25 •		7 2 3 4	
	09 ₀ 1 ₀ 3 _{SL}		16	724.		724.	0.
22	2002 VAN - P						
	07 ₁ 17 ₁ 02 SL	5.00	21	24,050.		24,050.	0.
23	HYDROSTATIC					<u> </u>	
	07 ₀ 1 ₀ 4 SL	5.00		2,249.		2,249.	0.
25	FURNITURE AN						
	06/30/05/SL	5.00	16	72,832.		72,832.	0.
26	VEHICLES - 2		10.4	100 200		100 200	
2.0	063005SL COPIER	5.00	21	108,380.		108,380.	0.
20	03,31,06 SL	5.00	116	11,000.		10,450.	550.
29	PLAYGROUND E			11,000		10,450	3301
	08,15,06SL	15.00		102,135.		30,073.	6,809.
30	BLEACHERS						
	06,16,06SL	15.00	16	1,494.		448.	100.
31	OFFICE FURNI						
	08 ₀ 4 ₀ 6 SL	5.00		2,991.		2,642.	349.
32	COMPUTER - F						0.54
2.2	050207SL		16	1,256.		921.	251.
33	PRINTER - AL		NE 16	600.		430.	120.
3.4	HOME SOCCER		μо	000.		430.	120.
24	120407SL		16	849.		524.	170.
35	COMPUTER	D•00	<u> </u>	0 4 7 4		J21•	1700
33	120107SL	5.00	16	1,634.		1,008.	327.
36	VIDEO AND GA			_, _,		_,	
	06 ₀ 3 ₀ 8 _{SL}	5.00	16	49,580.		25,616.	9,916.
39	52" SONLY TV			•		<u> </u>	
	01 ₁ 13 ₁ 09 _{SL}	5.00	16	1,798.		719.	360.
40	40" SAMSUNG						
	01 ₁ 13 ₀ 9 _{SL}	5.00		768.		307.	154.
41	DB PROJECTOR					205	100
4.0	01 ₁ 13 ₁ 09 SL		16	988.		395.	198.
4 2	40"" SONY TV		11 6 1	660		260	1 2 /
13	011309SL CONFERENCING	5.00 TV'S	ΤО	669.		268.	134.
43	06,05,09 SL	5.00	116	1,912.		605.	382.
44		D.00	<u> </u>	1,714		003•	302.
	06,05,09SL	5.00	16	2,396.		759.	479.
45				,			
	06 ₀ 9 ₀ 9 _{SL}	5.00		2,396.		759.	479.
46	1993 INTERNA						
	01 ₁ 16 ₁ 09 _{SL}	5.00		2,000.		800.	400.
47	1993 INTERNA						100
116261	01,16,09 SL	5.00		2,000.	(D) Assat -11-	800.	400.
110201			#	. Lurrent Vear Section 1/9	HILL ASSET GISDO	ISBN 1	

		IIIOI LIZA	illon De	tan F	ORM 990 PAGE :	-		990
Asset	Doto				· ·			
Number	Date placed in service	Method/ IRC sec.	Life or rate	Line No.	Cost or other basis	Basis reduction	Accumulated depreciation/amortization	Current year deduction
49	DONATED				TH WALTON		11 011	
	01,01,09		6.00	16	33,724.		11,241.	5,621.
50	2010 FOR						6 051	6 602
	012810		5.00	21	33,116.		6,071.	6,623.
51	2006 ELD						2 017	0 400
	08,06,10		5.00	21	47,000.		3,917.	9,400.
52	(D)2007 11,24,10		5.00	21	21,778.		363.	1,815.
53	FORD VAN	Ī					·	
	02,01,10	SL	5.00	21	20,996.		20,996.	0.
54	FORD EXP	LORER	(
	02,01,10	SL	5.00	21	2,175.		2,175.	0.
55	CHEVY VA	N	•	•			•	
	02,01,10	SL	5.00	21	20,200.		5,386.	4,040.
56	15 COMPU	TERS						
	02,01,10	SL	5.00	16	2,600.		2,600.	0.
57	COMPUTER				, ,		,	
	02,01,10	SL	5.00	16	1,088.		1,088.	0.
58	BDELL COM				, ,		,	
	02,01,10		5.00	16	3,840.		3,477.	363.
59	DELL COM				70201		772	
	02,01,10			16	2,874.		1,679.	575.
6.0	TELEPHON			<u>,- v</u>			= 7 0 . 0 0	<u> </u>
	02,01,10		5.00	16	3,295.		2,306.	659.
61	DELL COM			<u> </u>	3 / 233 (273000	0331
01	02,01,10			16	2,380.		1,270.	476.
63	COMPUTER		D.00	μ.υ	2,3001		1,270	4701
0.5	120910		5.00	11.6	15,000.		250.	3,000.
	* 990 PA				THER		2500	3,000
			1 1011	Τ̈́	1,668,891.	0.	460,849.	54,905.
	* GRAND	TOTAL	990	PAG	E 10 DEPR	, i	100/0131	31,3031
		101111	1 330	1	8,746,845.	0.	461,379.	54,905.
					0,710,015		401,3130	34,3030
			1	1				
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	.		Ι	Т				
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44065								
116261				+	t - Current vear section 179	(D) Accot dicho	ood.	

Department of the Treasury

Internal Revenue Service

Depreciation and Amortization (Including Information on Listed Property)

See separate instructions. ► Attach to your tax return.

990

OMB No. 1545-0172

Name(s) shown on return Business or activity to which this form relates Identifying number BOYS' AND GIRLS' CLUBS FORM 990 PAGE 10 59-1267050 OF THE EMERALD COAST, INC. Part | Election To Expense Certain Property Under Section 179 Note: If you have any listed property, complete Part V before you complete Part I. 500,000. Maximum amount (see instructions) 1 2 2 Total cost of section 179 property placed in service (see instructions) 2,000,000. 3 Threshold cost of section 179 property before reduction in limitation Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-4 Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions. 5 5 (a) Description of property 6 7 Listed property. Enter the amount from line 29 8 8 Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7 Tentative deduction. Enter the **smaller** of line 5 or line 8 9 10 Carryover of disallowed deduction from line 13 of your 2010 Form 4562 10 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 11 12 Section 179 expense deduction. Add lines 9 and 10, but do not enter more than line 11 12 13 Carryover of disallowed deduction to 2012. Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property.) 14 Special depreciation allowance for qualified property (other than listed property) placed in service during 14 15 Property subject to section 168(f)(1) election 15 33,027. Other depreciation (including ACRS) MACRS Depreciation (Do not include listed property.) (See instructions.) Section A 17 17 MACRS deductions for assets placed in service in tax years beginning before 2011 18 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B - Assets Placed in Service During 2011 Tax Year Using the General Depreciation System (c) Basis for depreciation (b) Month and (d) Recovery period (business/investment use only - see instructions) (a) Classification of property (e) Convention (g) Depreciation deduction 19a 3-year property b 5-year property 7-year property С 10-year property d 15-year property е f 20-year property 25-year property 25 yrs. g 27.5 yrs. MM S/L h Residential rental property 27.5 yrs. MM S/L MM S/L i Nonresidential real property MM S/L Section C - Assets Placed in Service During 2011 Tax Year Using the Alternative Depreciation System 20a Class life b 12-year 12 yrs. S/L 40 yrs. 40-year MM S/L

portion of the basis attributable to section 263A costs.

23 For assets shown above and placed in service during the current year, enter the

21 Listed property. Enter amount from line 28

22 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21.

Enter here and on the appropriate lines of your return. Partnerships and S corporations - see instr.

Part IV Summary (See instructions.)

16,055.

49,082.

21

23

BOYS' AND GIRLS' CLUBS OF THE EMERALD COAST, INC.

59-1267050 Page 2

Part V Listed Property (Include automobiles, certain other vehicles, certain computers, and property used for entertainment, recreation, or amusement.)

Section A - Depreciation and Other Information (Caution: See the instructions for limits for passenger automobiles.)

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

24a	Do you have evidence to s	support the bu	siness/investme	nt use cla	aimed?	X Y	es L	∐ No	24b If "Y	es," is th	ne evide	nce writ	ten? LX		No
	(a) Type of property (list vehicles first)	(b) Date placed in	(c) Business/ investment	Otl	(d) Cost or her basis		(e) is for depre siness/inve	stment	(f) Recovery period	Me	g) thod/ rention	Depre	(h) eciation uction	Ele	(i) cted on 179
	(list verileles lirst)	service	use percentag	e ou	ilei basis		use only	')	poriou	OUTIV	CITUOII	ucu		CC	ost
25	Special depreciation allo		•		•			•	•						
	used more than 50% in										25				
<u>26</u>	Property used more tha	n 50% in a c	ualified busine	ss use:											
		1 1	%	5											
		1 1	%	5											
ST	ATEMENT 1	1 1	%	5								16,	055.		
<u>27</u>	Property used 50% or le	ess in a quali	ified business	use:											
		1 1	9/	5						S/L -					
		1 1	9/	5						S/L -					
_		: :	%	Ś						S/L -					
28	Add amounts in column	(h), lines 25	through 27. Er	nter here	e and on	line 21,	, page 1				28	16,	055.		
29	Add amounts in column	(i), line 26. E	nter here and	on line 7	7, page 1								. 29		
					3 - Inforr										
If yo	mplete this section for ve ou provided vehicles to y se vehicles.			r the qu	uestions i	n Secti	on C to		you meet a	an excep	otion to	complet			
				-	a)	-	b)		(c)		d)	1	e)	(1	
30	Total business/investment		•	Veh	nicle	Veh	nicle	V	'ehicle	Ver	nicle	Vel	nicle	Veh	icle
	year (do not include comr			~=		- T									
	Total commuting miles of		-	SE	E PA	KT. A	STA	T.F.W	ENT						
32	Total other personal (no driven	_													
33	Total miles driven during														
	Add lines 30 through 32														
34	Was the vehicle availab			Yes	No	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
	during off-duty hours?	•													
35	Was the vehicle used pr														
	than 5% owner or relate														
36	Is another vehicle availa														
00	use?	•													
_	<u>usc:</u>		- Questions fo	or Empl	overs W	ho Droi	vide Vet	icles	for Use b	v Their I	- - - -	905	1		
۸nc	swer these questions to a			-	-								ro not m	oro than	50%
	ners or related persons.	determine ir j	you meet an ex	Сериоп	i to comp	nething t	Section	יוטו ע	eriicies us	ed by ei	прюусс	3 WIIO a	i e not m	ore triar	1 370
_	•	n policy stat	tomont that ne	shihita a	ll porcon	ol ugo c	of vobiol	oo ino	luding oor	nmutina	by you			Yes	No
31	Do you maintain a writte	en policy stat	ternent that pro	oriibits a	ııı persori	ai use c	or verticle	2 8, INC	luding cor	muung	, by you	ır		res	NO
20	employees?														+-
38	Do you maintain a writte		-	-				-							
	employees? See the ins													-	+
	Do you treat all use of ve														+
40	Do you provide more that					ntormat	ion from	your (employees	s about					
	the use of the vehicles,													-	+
41	Do you meet the require														
_	Note: If your answer to 3	37, 38, 39, 4	0, or 41 is "Yes	s," do no	ot comple	ete Sec	tion B fo	r the c	covered ve	hicles.					
Pá	art VI Amortization														
	(a) Description of	fcosts	Date a	(b) mortization egins		(c) Amortizab amount	ole :		(d) Code section		(e) Amortiza period or per	ition	Ar fo	(f) nortization r this year	
42	Amortization of costs th	at begins du	-		ar:			•							
_			<u></u>												
_				: :											
43	Amortization of costs th	at began be	fore vour 2011	tax vea	r							43			
	Total. Add amounts in o											44			
	252 11-18-11	, S, G, T,	oo alo mondon	0/10/10/		·opoit							F	orm 456 2	2 (2011)
1102	.UL 11-10-11													····· 430	<u> -</u> (2011)

FORM 4562, E	PART V	LISTED	PROPERTY	INFORMA'	rion-mori	E THAN 5	50% STATEMENT 1
(A) DESCRIPTION	(B) DATE	(C) BUS. %	(D) COST	(E) BASIS			(H) (I) 179 DEDUCTION ELECTED
(J) (K) AUTO TOTAI NO MILES	L BUSIN	ESS CON	(M) MUTING PI MILES	(N) ERSONAL MILES	(O) WAS VEH AVAIL.? Y N	OWNER	
2000 JIMMY	02/23/00	100.00	23,941.	23,941	. 5.00 S	L -HY	
EXPRESS VAN	05/22/01	100.00	26,264.	26,264	. 5.00 S	L -HY	
2002 VAN - PPA	07/17/02		24,050.	24,050	. 5.00 S	L -HY	
VEHICLES - 2005	06/30/05		108,380.	108,380	. 5.00 S	L -HY	
2010 FORD E-350SD VAN	01/28/10		33,116.	33,116	. 5.00 S	L -HY	5,100.
2006 ELDORADO	08/06/10						
AERO ELITE		100.00	47,000.	47,000	. 5.00 S	L -HY	5,100.
2007 YUKON	11/24/10	100.00	21,778.	21,778	. 5.00 s	L -HY	1,815.
FORD VAN	02/01/10	100.00	20,996.	20,996	. 5.00 s	L -HY	
FORD EXPLORER	02/01/10		2,175.	2,175	. 5.00 s	L -HY	
CHEVY VAN	02/01/10	100.00	20,200.	20,200	. 5.00 S	L -HY	4,040.
TOTAL TO FOR	RM 4562,	PART V,	LINE 26				16,055.

Form 8879-FO

IRS e-file Signature Authorization for an Exempt Organization

See instructions.

scal year beginning	 , 2011, and ending

▶ Do not send to the IRS. Keep for your records.

OMB No. 1545-1878

Department of the Treasury Internal Revenue Service

Name of exempt organization BOYS' AND GIRLS' CLUBS Employer identification number

OF THE EMERALD COAST, INC.

59-1267050

Name and title of officer

JESSICA JAROSZ

CEO

Part I Type of Return and Return Information (Whole Dollars Only)

For calendar year 2011, or fis

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b. whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than 1 line in Part I.

1a Form 990 check here X b Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b	3946957
2a Form 990-EZ check here D D Total revenue, if any (Form 990-EZ, line 9)	2b	
3a Form 1120-POL check here b Total tax (Form 1120-POL, line 22)	3b	
4a Form 990-PF check here b Tax based on investment income (Form 990-PF, Part VI, line 5)	4b	
5a Form 8868 check here ▶ b Balance Due (Form 8868, Part I, line 3c or Part II, line 8c)	5b	

Part II **Declaration and Signature Authorization of Officer**

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2011 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

Officer's	DINI-	chock	ana	hov	only
Officer's	PIN:	cneck	one	DUX	OHIO

ERO's signature

X authorize WARREN AVERETT, LLC	to enter my PIN	67050								
ERO firm name	Ī	Enter five numbers, b do not enter all zeros								
, , , , , , , , , , , , , , , , , , , ,	as my signature on the organization's tax year 2011 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.									
As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2011 electronically filed reindicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the II program, I will enter my PIN on the return's disclosure consent screen.										
Officer's signature ▶ Date ▶										
Part III Certification and Authentication										

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

50702884437 do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2011 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO Must Retain This Form - See Instructions